



BIG HIT AT JAMBOREE

Fashionably attired for a grand stroll on the board walk, a big hit at the Musical Jamboree presented by Alberton school pupils last Friday evening, as they strolled on stage singing the well known "Easter Parade". Photographer is Jimmy McMahon.

From Immigrant Newsboy To President Of Railway

By JOE MACSWEEN
Canadian Press Staff Writer
MONTREAL (CP)—Donald Gordon, whose career reads like a time table of success, says that being president of Canadian National Railways is a "fascinating job, sometimes a little frightening."

Timidity is not a trait of the six-foot-four, 240-pound CNR chief who booms from a 48-inch chest even while chatting quietly in his spacious office at railway headquarters here.

SCOTTISH IMMIGRANT
An immigrant newsboy in Toronto at 13, he had a brilliant banking career and became Canada's wartime price boss—his name a household word—before taking the CNR throttle in his bear-like grip Jan. 1, 1956.

"Nobody ever did anything worthwhile as pussyfooting," says Mr. Gordon, 55, in his downright friendly way, his voice softened by the touch of a burr from his Scottish childhood.

As a financial expert, he found a big problem in his own field when he came to CNR. The publicly-owned system had always hauled an invisible deadweight freight, in the form of inherited old debts.

"Some people seemed to have a childlike confidence that I would produce a miracle—and a few think I have," said Mr. Gordon with a smile. "I'm not one of them. I reassured them. But a financial reappraisal helped, and I'm convinced the railway can stand on its own feet."

CNR recently announced a \$10,717,600 surplus for 1955 compared with a deficit of \$28,700,000 the previous year. Mr. Gordon feels that "taking the good years with the bad, we should be able to average out in the black."

GIANT SYSTEM
Apart from intricate financial matters, railwaymen see a new vigor throughout the 24,000-mile system with its 110,000 employees, the biggest railway in North America.

"Gordon has his own method with problems," said one old-timer. "He doesn't meet them halfway in the approved manner. He collides with them."

Associates say, however, that the apparently pell-mell Gordon attack is carefully planned in advance and his chief preoccupation as CNR boss has been detailed reorganization, painstaking planning.

In this process "the big fellow" elbowed over 1000 motives, prowled through roundhouses and rode thousands of miles studying the system, but now admits "I don't get to see the men at work as much as I'd like."

"The amount of material that crosses a railway president's desk is frightening," he added.

THINKS OF WORKERS
"Such things as dieselization and purchases of new equipment are big but they are by no means the whole story. Our staff training program—courses for promising executives and workers—is close to my heart."

"The philosophy involved should be exactly the same as for a private enterprise—the discipline of the profit and loss sheet, the competition of the market place."

"There is a great misunderstanding about the loosely-used phrase 'tax-payer's money.' We do not dip into the taxpayer's pocket by any shade of the imagination for capital expenditures, such as building a hotel. Our bonds are guaranteed by the government, but we pay the interest and handle ourselves like any other business. The taxpayer is hit only by a deficit. He should be only too willing to see CNR embark on capital expenditures that will result in profits."

It was essential that CNR personnel have "pride in their work, feeling it is a bit of a privilege to be a CNR representative and striving for a distinctive service."

"The art of competition," said Mr. Gordon, "does not consist in doing what your competitor does."

ADVENT OF DINETTE
As an example of initiative, Mr. Gordon cited the dining car problem—chronic source of loss—where a survey showed only eight per cent of passengers bought their meals on the trains.

"It was obvious that only dinettes were eating in our dining cars," he quipped.

"Dinettes"—featuring snacks at all hours—were put in service, bringing new trade and helping to



DONALD GORDON

eliminate the "peak hour" rush. "We're after the guy in the coach," the president said.

Regarding labor relations, "nothing hurts me more than to be cast in the role of the hard-hearted, ruthless boss," says the one-time immigrant.

"I come from a social strata that makes it easy for me to feel a genuine concern for the working man. My efforts are not based on any kind of personal pride, as has been said. But unless we adjust properly jobs themselves will decline because of lack of efficiency."

BOOSTS RESEARCH

"New blood" in the analytical field was needed in the huge system to digest adequately the mass of facts and figures available and "put them to work like useful tools." To help with this, Dr. O. M. Solandt, former head of the Defence Research Board, has been appointed vice-president in charge of research.

Son of a watchmaker-poet, Donald Gordon was born at Old Mel drum, near Aberdeen, and the family of six moved to Toronto when he was 13. After numerous brushes with the law, he became a clerk in the Bank of Nova Scotia when he was 15, later filling in his formal education at night school.

A capsule timetable of his progress, with his age marking-mileposts, goes like this:

Youngest bank inspector in Canada, 19; assistant manager of the Bank of Nova Scotia's main branch, 29; first secretary of the Bank of Canada, 34; deputy governor of the Bank of Canada, 37; chairman of the wartime prices and trade board, 40; executive director of the World Bank for Reconstruction and Development, 46; youngest president and chairman of CNR. His salary now is \$75,000 a year.

Stories—fact and fiction—grew about Gordon, fostered by his size. He loved to unleash his baritone voice at Scottish parties.

As a bank clerk, he was swindled of \$12 by a bad check artist. Mr. Gordon hunted down the culprit, seized him by the scruff of the neck and recovered the money.

To protect a loan he once granted, he took over a radio program and appeared on it himself—singing.

More subdued now, his office at CNR headquarters is sedate, featuring an electrically-operated map cabinet designed by himself and built in railway shops. At the touch of a button, he can study large-size maps of any part of the vast system.

Asked whether his singing voice is in trim, Mr. Gordon chuckled: "I have to think of my audience—no, I'm afraid all that belonged to the happy, carefree days."

HOWLAN SCHOOL

April report of Howlan school is as follows, Senior Department:

Grade VIII 1. Alfred Arseneault
2. Pauline Finnan
Grade VII 1. Ernie Gallant
2. Patricia Finnan
3. Betty Arseneault
Grade VI 1. Blaine Gallant
2. Elaine Arseneault
Grade V 1. Danny Gallant
2. David Bryan
3. Edwin Gallant
Teacher Lorraine Gallant.
High Average Diane Gallant 93.2
Ernie Gallant 93.8.

SHOS? WANTED

VICTORIA (CP)—A spiritualist placed this want ad in the Daily Colonist: "Experienced medium and clairvoyant desires haunted house to hold experimental seance in Box 1050."

KENSINGTON

Miss Dianne McMurdo, North Bedouque, is visiting in Hamilton, the guest of her cousin Miss Noelle Casley.

Miss Roberta Hogg, Kelvin had as her guest over the Easter holiday Miss Marjorie McArthur, Kensington.

Miss Lillian Donald, R.N. left on Wednesday for Montreal after spending the Easter holidays with her mother Mrs. James Donald and brother Everett Donald of Kensington.

Mr. and Mrs. George Pickering Clinton had as their week-end guest, Mr. Paul Caseley, Kensington.

Mr. and Mrs. James Pendergast Charlottetown, spent the Easter week-end in Kensington, the guest of Mr. and Mrs. Austin Pendergast and family.

Mrs. Keir Crafer, Baltic, entertained the members of Baltic Women's Institute to their regular meeting on Monday evening, April 2nd. Meeting opened by singing the Institute Ode and repeating the creed in unison. The president Mrs. Crafer presided. After the regular routine of business a social hour followed. Lunch was served by the hostess, assisted by Miss Margaret Crafer.

Mr. and Mrs. Ernest Bryenton, Malpeque, had as their week-end guests, Mr. Reginald Miller, of Sackville, N.B.

Mr. George Crafer of Hamilton has sufficiently recovered from his recent operation, in the Prince County Hospital, to be able to return to his home.

On Monday evening, a large number of people from all the surrounding districts gathered at the Kensington rink to witness the annual Carnival which proved to be one of the best for some time. In the centre of the rink was seated the band which provided excellent music throughout the evening. Prizes were awarded Mr. and Mrs. Santa Claus who appeared in excellent costumes with their goat with white ribbons hitched to a slight, also to "Grandma," "Old King Cole," "Miss Bunny," "The White Mouse" and numerous other prizes. A skate followed which was much enjoyed by all.

Mr. and Mrs. Albany Palmer accompanied by their two sons, Barry and Brian of St. John, N.B., spent the Easter holidays with Mrs. Palmer's parents Mr. and Mrs. J. Arnold Douglas, Norboro.

Miss Wilma McKenzie, daughter of Mr. and Mrs. Bruce MacKenzie, Baltic, has been a patient in the Prince County Hospital, Summerside, where she underwent a tonsil operation.

Mr. and Mrs. Edgar Mathews, Baltic accompanied by Mr. and Mrs. Hubert Caseley, Spring Valley were visitors to Charlottetown.

Mr. Wallace Waddell, Baltic, has recovered from his recent illness. Mr. Allison Bernard, Kensington, is doing as well as can be expected following an operation in the Prince County Hospital, Summerside.

Mrs. William J. Harrington, Spring Valley and Mrs. John Moose Kensington were recent visitors to Charlottetown where they attended the annual Anglican conference.

On Saturday afternoon, the Sunshine Mission Band met in the

Research At Dalhousie In Fight Against Cancer

HALIFAX (CP)—Dalhousie University's research on yeast has aroused the curiosity of countries, some of them behind the Iron Curtain, hoping for a lead in the battle against cancer.

Dr. J. Gordon Kaplan, associate professor of physiology at Dalhousie, is using yeast to learn how normal cells divide and why they stop growing when they reach a certain stage.

Yeast is used because it provides convenient cell material and there are ways of changing a normal yeast cell to resemble a tumorous cell like cancer.

The sandy-haired, bearded researcher says the work is fundamental. It seeks the basis of cell growth.

The research is sponsored by the university, the National Cancer Institute and the National Research Council of Canada.

IN SIXTH YEAR
The program, in its sixth year, has received considerable attention from leading world scientists. Requests for reports on research results are received from many many world centres, including countries behind the Iron Curtain.

Assisting Dr. Kaplan are Dr. Woon Ki Paik, from Korea; research assistant Miss Shirley Vellott, Halifax, and two medical students.

Dr. Kaplan has accepted an invitation to carry out some specialized aspects of the research at Cambridge University this summer. He will also give a report of certain phases of the work at the International Congress of Physiology at Brussels.

Three colleagues, Dr. Hugh McLennan, assistant physiology professor; Dr. C. B. Weld, physiology professor; and Dr. John Szerb, assistant pharmacology professor, will present papers at Brussels along with Dr. Kaplan, making the delegation the largest from any Canadian university.

Dr. Kaplan also has the distinction of being the only Canadian invited to address the American Association for the Advancement of Science held in Berkeley, California.

Prosperous Ont. Town Without Single Resident

OJIBWAY, Ont. (CP)—Did you ever hear of a prosperous town without a single resident? That is the strange distinction of this Windsor suburb which boasts two major industries, 40 residential streets, a mayor and council and a police force.

Mayor A. H. MacQuarrie says Ojibway is doomed to annexation by its land-hungry neighbors but the kill, with its \$1,300,000 assessment booty, isn't going to be easy. Bth Windsor and the adjoining suburb of Sandwich West have been working for years on plans for complete annexation or partition between the two. The city recently renewed its attack.

WANTS FAIR DEAL
Mayor MacQuarrie says both are "only concerned with their own interests." The town wants a fair deal, too, he says.

Ojibway isn't a ghost town, it's a town that never lived. For more than half a century speculators have seen it as a booming industrial community but residential development never got beyond streets and sewers.

When United States steel and other companies first cast their eyes on the five square mile tract along the Detroit river in the early 1900s, locals predicted it would be the nation's steel capital.

But another 30 years passed before the Canadian Steel Corporation started the town's first major industry.

Canadian Steel and the Canadian Rock Salt Company today are the main taxpayers. With several minor industries, including telephone, telegraph, railway and gas pipeline concerns, they pay \$70,000



HOCKEY TROPHY PRESENTED

Clayton Mill (left), captain of the Freetown Royals is seen above accepting from Carroll Delaney, the Marlborough and Delaney trophy, after Freetown won the Prince County senior hockey league championship in Civic Stadium in Summerside on Friday evening, defeating the Summerside Aces 6-2 in the fourth and final game played before some 2,600 fans.

(Photo by Wotton)

ley were visitors to Charlottetown.

memorial room for their regular meeting which opened with the mission band purpose. There were twenty present. Worship service was conducted by Miss Sharon Crozier. Hymns were sung. Prayer was given by Jackie Bryenton, Scripture reading consisted of the "Ten Commandments", which were read in unison. Two new members were welcomed. Collection 86 cents. Mizpah benediction closed the meeting. Miss Marjorie Riley provided the treat. Four films were shown by Messrs. Donnie Bearisto and Junior Hickey, and were much enjoyed by all.

OTHERS BENEFIT

There are no little feet or rocking chairs in Ojibway but it pays generously towards education costs of surrounding municipalities and contributes to upkeep of the county home for the aged.

Mayor and Council at present are named by the province because they lack an electorate. At times the population has passed the 30 mark but the mayor says there now isn't a single citizen. Ojibway officials say they are reconciled to losing their town. But if it's a one-sided deal, lack of an army won't prevent them fighting.

Your reward for waiting

— the sensational new low-price tags of the exciting new FRIGIDAIRE APPLIANCES for '56!

Here are the sparkling new '56 Frigidaire Appliances — with more exciting new features than you ever dreamed possible! There's a Range that takes the watching and waiting out of cooking. A Laundry Pair that takes all the drudgery out of washday. A completely automatic Refrigerator of dazzling new beauty. And marvel of marvels! — all carry price tags way down with the lowest! See them now at your Frigidaire dealer's.

THE NEW FRIGIDAIRE COLD-PANTRY serves ice in a unique "dry-hands" fashion for holding 66 pounds of frozen food. A skate followed which was much enjoyed by all.

You get all these features!

Shelves that roll out all the way. Top refrigerator section that's self-defrosting. Meat Tender and Egg Drawer. Beat Tender Freezer that's completely separate with new Roll-to-You Basket. Pantry Door with "Picture Window" Hydrator.

Model CP-120C-56 shown.

Breathtaking Colors to make your kitchen sing!

There's sure to be a color just right for you and right for your kitchen when you choose a Frigidaire Appliance. Select yours in glamorous Mayfair Pink, Sherwood Green, Stratford Yellow or Snowcrest White.

AMAZING NEW HEAT-MINDER SURFACE UNIT automatically controls temperatures within-the-pan. Keeps heat completely even indefinitely. So foods never get too hot, too cold. And nothing ever burns!

Here's what you get: Exciting new French Doors on the oven let it open extra-wide for easier baking. New Roll-to-You Shelf and automatic Shelf Pull. Full-width Quick-Clean Oven. And how you'll bless its famous 'Thinking Top' Surface Cooking Units. Model RI-39C-56.

WASHER FEATURES THE NEW CONTROL RING which controls bunching and hidden smudges. It frees clothes so they wash separately, piece by piece. An exclusive Frigidaire feature. Also, "Triple-Action — Live Water" washing and rinsing keeps clothes constantly moving. And Select-O-Dial Control gives washing time for all jobs!

Put your Frigidaire Dryer anywhere! No pipes or vents needed. Instead, its exclusive Filtrator traps humid air and lint. Imperial Pair models.

Frigidaire Washers and Dryers are the only ones with Lifetime Porcelain rust protection inside and out!

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